



Doctor of Philosophy (PhD Law), University of Sydney  
*Laws Regulating Business - Facilitation, Control, Overload?*  
Master of Higher Education, Australian National University  
Bachelor of Science, first class honours, UNSW  
Barrister of the Supreme Court of NSW and Federal courts  
Fellow, Australian Institute of Management FAIM  
Fellow, Australian Institute of Company Directors FAICD.

**Principal and Director *Frontiers Insight* Pty Ltd**

From the 1990s. Strategic planning, repositioning, issue diagnostics, performance reviews, policy and regulatory analysis - for industries, agencies, businesses, universities, research and community groups. Tailored stakeholder consultation, communication, courses to assist change.

**Panels, Directorships**

Australian Universities Quality Agency, Auditor 2006-09  
Ministerial Review: Beef Quota regulation US, EU 2005  
Founding Director, Australian Centre for Agriculture & Law  
The University of New England 2003-2004  
AFS Intercultural Programs (Australia) Ltd 1999-2001  
Milk Marketing (NSW) Pty Ltd 1997  
ACT Electricity & Water Authority (CEO & ED) 1990-91  
Australian Meat & Livestock R&D Corporation 1985-88.

**Career appointments**

1990-91 Chief Executive Officer & Executive Director  
ACT Electricity & Water Authority, ACTEW, Canberra  
1989-90 General Manager - Business  
Snowy Mountains Hydro-electric Authority, Cooma  
1987-89 Head of Dockyard Development, Garden Island  
Dockyard, Department of Defence, Sydney  
1984-87 Head, Planning and Marketing Branch,  
Department of Defence (Production), Canberra  
previously  
Manager, Marketing Policy, Oil & Gas Division;  
Manager, Communications and Public Relations  
Energy Division, CSR Limited, Sydney  
Manager, Fibre Specification Department  
Australian Wool Corporation - national, international.

**Plans, reviews, reports, papers include**

Independent Regulation Reviews for two industries,  
plus submissions to Productivity Commission reviews  
of Regulatory Burdens on Business 2007 and 2008.

*Regional to Global Enterprise collaboration.* Concept  
/scoping. Integrated research business programs 07-08

*To Boldly Go!* Can students realise learning potential  
at universities? Partnerships for World Graduates 2007

*Double or nothing!* Clever thinking, double-degree  
frustration and returns to Science. Conference 2007

University of New England, *Strategic Plan 2007-2010*  
with VC, executive, multiple across campus forums

*Enterprise the key to the future:* A 2016 scenario for  
Australian higher education, *The Austrn* 11 Jan 2006

House of Reps Rural Skills Training & Research 2005  
inquiry submission - *Why the Bush needs the City!*

*A Science-Law stand-off.* *International dimensions,*  
*local implications.* Law and Society Conference 2004

Australasian Centre for Sustainable Agriculture for  
Moree. Investigation, scoping, development plan 2004

Dairy Australia, first *Strategic Plan 2004-2009* with  
DA executives including across-industry workshop

*Review of Performance 2003,* for Australian Wool  
Innovation Board, government and industry

Australian Wool Innovation, Strategic Plan 2003-2008  
and initial Strategic Plan 2002-2007, including across-  
industry Planning Consultation Forum 2002

*Promoting Innovation,* discussion paper for AWI 2002

*Keeping Sheep Alive,* multi-party full R&D Program  
Review for Australian Wool Innovation 2001

*An Australian Sheep Genetics System* report 2000-  
01 for MLA, AWI, toward Sheep Genetics Australia

Meat and Livestock Australia, Lambplan Division.  
*Business Strategies,* products, delivery 2000

National Competition Policy Review of the Wheat  
Marketing Act. Analysis and submissions 2000

Productivity Commission Inquiry on Cost Recovery  
by Federal Agencies analysis and submission 2000

Regulations Impact Study - *Rules Impacting on the*  
*Red Meat Industry,* for the MI Council 1998

Commercial power and competitor litigation (1996)  
*24 Aust Business Law Review* 85-109

Seeing (some) litigation as national investment  
(1995) *NSW Law Society Journal* 33(6)

In *Queensland Wire,* The High Court has provided an  
elegant backstop to use of market power (1995) *2*  
*Consumer & Competition Law Journal* 280-315

ACTEW: Commercialisation and Corporatisation  
package as Government Business Enterprise 1991

Garden Island Dockyard - *FULL SPEED AHEAD*  
Productivity and work practices campaign 1987-88

Australian Defence Dockyards and Munitions Factories  
10yr corporate plan, commercial restructure 1986.